

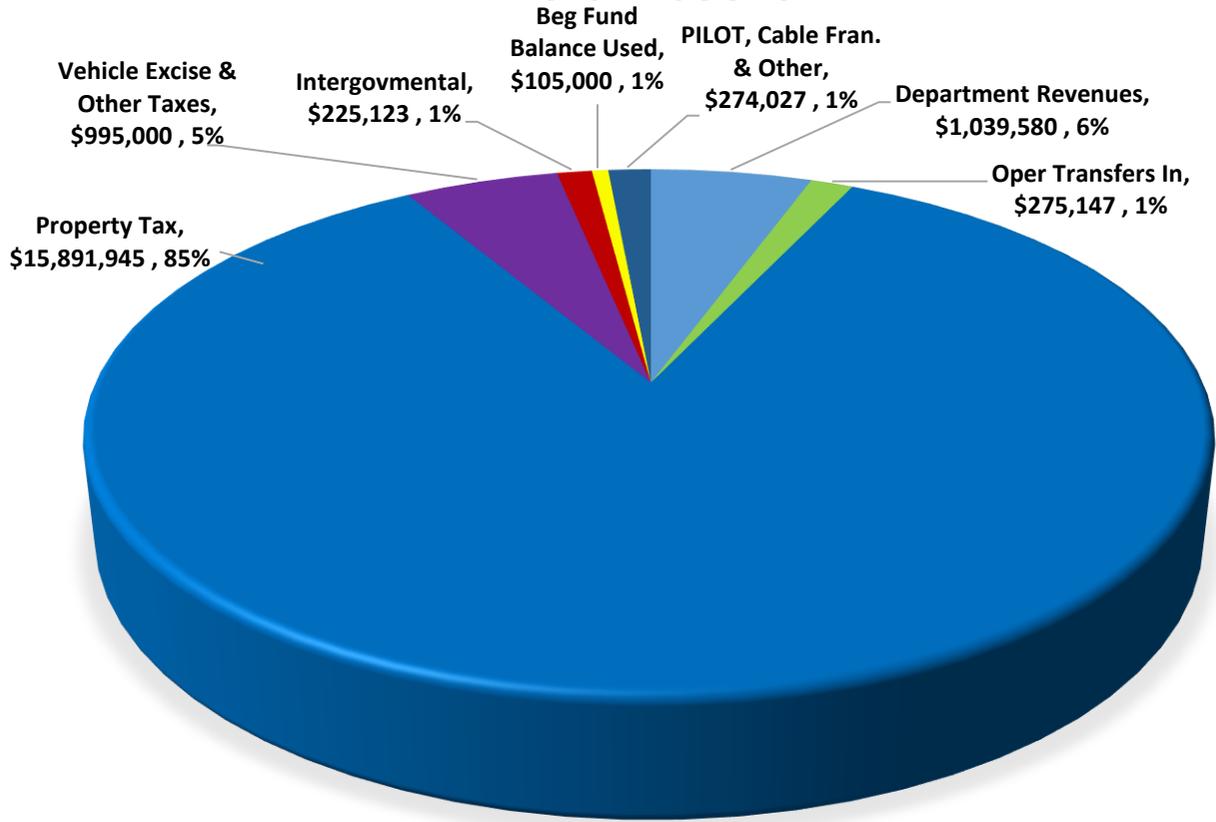
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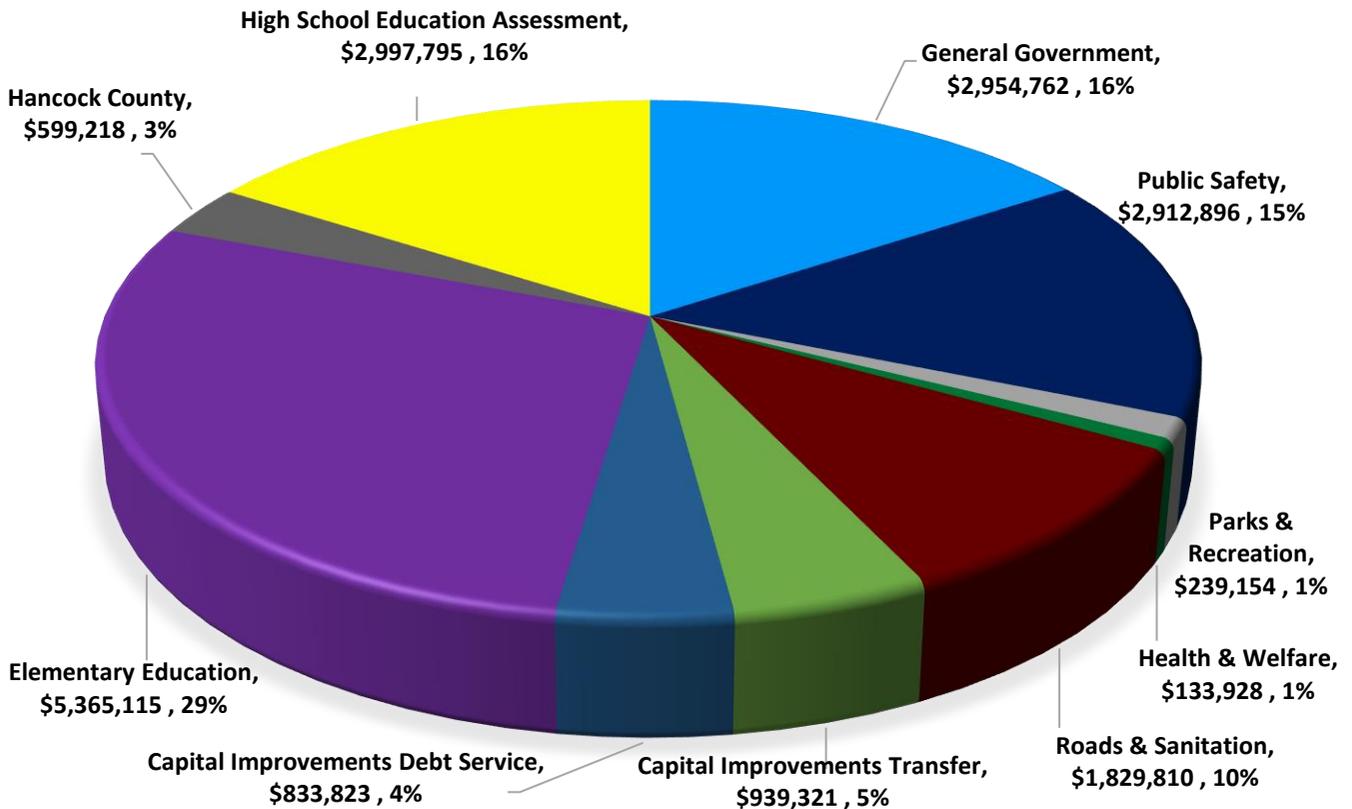
Fund Balance Analysis: As Per Audit - Budgetary

	-----Assigned-----			Unassigned	Total
	Working Capital (10% of Revenues)	Insurance Reserve	Encumbrances		
Audited 6/30/2005:	\$1,245,000		\$77,243	\$393,546	\$1,715,789
Audited 6/30/2006	\$1,310,000		\$62,129	\$294,817	\$1,666,946
Audited 6/30/2007	\$1,340,000		\$114,202	\$702,199	\$2,156,401
Audited 6/30/2008	\$1,470,000		\$37,015	\$557,559	\$2,064,574
Audited 6/30/2009	\$1,488,000		\$45,497	\$237,685	\$1,771,182
Audited 6/30/2010	\$1,508,000	\$ 57,000	\$70,320	\$696,033	\$2,331,353
Audited 6/30/2011	\$1,589,000	\$57,000	\$27,185	\$850,243	\$2,523,428
Audited 6/30/2012	\$1,706,000	\$85,000	\$25,287	\$1,170,977	\$2,987,264
Audited 6/30/2013	\$1,745,000	\$528,333	\$36,253	\$840,746	\$3,150,332
Audited 6/30/2014	\$1,783,000	\$500,000	\$20,575	\$623,932	\$2,927,057
FY15 Budget Use of Fund Balance-Oper.				\$ (65,875)	\$ (65,875)
Transfer to Rte#3 CIP				\$ (117,160)	\$ (117,160)
Transfer to Fire Eng. Resv. CIP				\$ (82,840)	\$ (82,840)
Ann'l Fund Bal Adj. For W/cap-'14 audit	\$ 36,000			\$ (36,000)	\$ -
Overlay -				\$ 32,046	\$ 32,046
FY15 Expenses under budget			\$ 4,799	\$ 56,385	\$ 61,184
FY15 Revenues under budget				\$ 58,368	\$ 58,368
Highway winter overspending transfer				\$ (146,764)	\$ (146,764)
Audited - 6/30/2015	\$1,819,000	\$500,000	\$25,374	\$322,092	\$2,666,016
Use of Fund Balance for FY16 CIP				\$ (110,000)	\$ (110,000)
Ann'l Fund Bal Adj. For W/cap-'15 audit	\$ 59,000			\$ (59,000)	\$ -
Projected - 6/30/2016	\$1,878,000	\$500,000	\$25,374	\$153,092	\$2,556,016
Use of Fund Balance for FY17 CIP				\$ (105,000)	\$ (105,000)
Projected - 6/30/2017	\$1,878,000	\$500,000	\$25,374	\$48,092	\$2,451,016

REVENUES BY SOURCE



APPROPRIATIONS BY DEPARTMENT



**TOWN OF BAR HARBOR
NEXT YEAR BUDGET DETAIL REPORT
2017 FISCAL YEAR 2017 BUDGET**

	QUANTITY	PER UNIT COST	UNIT COST	DETAIL	FY17 COUNCIL
1010 TOWN COUNCIL					
1010 5808 - PROFESSIONAL DUES & LICENSES				\$ 9,902	
MMA	1		\$ 8,525		
ME Service Coalition	1		\$ 630		
League Of Towns	1		\$ 747		
TOTAL TOWN COUNCIL					\$ 38,434
1012 TOWN MANAGER					
1012 5808 - PROFESSIONAL DUES & LICENSES				\$ 1,020	
ICMA	1		\$ 850		
MTCMA	1		\$ 170		
TOTAL TOWN MANAGER					\$ 126,221
1014 TOWN CLERK					
1014 5105 - WAGES-HOURLY				\$ 104,690	
Town Clerk	1		\$ 66,310		
Deputy Town Clerk	1		\$ 38,380		
1014 5350 - CONT SRV-ORDINANCE CODING				\$ 12,374	
LUO Amendments	1		\$ 7,000		
All other Ord changes	1		\$ 5,374		
TOTAL TOWN CLERK					\$ 130,167
1016 FINANCE					
1016 5100 - WAGES-SALARIES				\$ 154,431	
Treasurer/Finance Dir	1		\$ 94,891		
Tax Collector/PR Sprvsr.+Mrkt Adjst	1		\$ 59,540		
1016 5105 - WAGES-HOURLY				\$ 124,495	
Amb Agent/DMV Agent	1		\$ 44,532		
Accountant	1		\$ 42,029		
Accounts Payable	1		\$ 37,934		
1016 5368 - CONT SRV-COMPUTER LIC & SPPT				\$ 31,056	
GUI MUNIS users	12		\$ 88		
12 MUNIS software modules	1		\$ 24,400		
MUNIS oper. system OSDBA support	1		\$ 5,600		
1016 5808 - PROFESSIONAL DUES & LICENSES				\$ 887	
GFOA Membership	1		\$ 175		
Wall St. Journal subscription	1		\$ 452		
Various staff memberships	1		\$ 260		
TOTAL FINANCE					\$ 335,594
TOTAL LEGAL COUNSEL					\$ 18,950
1020 ELECTIONS					
1020 5350 - CONT SRV-BALLOT BX PROGRM				\$ 1,668	
1 State & 2 Local elections DS&AVS programming	1		\$ 1,668		
TOTAL ELECTIONS					\$ 18,230

	QUANTITY	PER UNIT COST	UNIT COST	DETAIL	FY17 COUNCIL
1022 TECHNOLOGY DIVISION					
1022 5334 - CONT SRV-GEN'L & PROF FEES				\$ 1,325	
General support coverage	1		\$ 500		
TSA backup coverage	11	\$ 75	\$ 825		
1022 5368 - CONT SRV-TECHNOLOGY LIC & SPPT				\$ 10,806	
CISCO IOS renewal-Smarnet	1		\$ 975		
dovgov.gov domain	1		\$ 125		
DNS hosting-JParamo	1		\$ 60		
Laserfiche maintenance	14	\$ 110	\$ 1,540		
SSL cert for mail server	1		\$ 50		
Mail Server Maint.	1		\$ 250		
VMWare Maint.	1		\$ 1,000		
VEEAM Maint.	1		\$ 1,200		
BMC phone Maint.	1		\$ 400		
Mitel Phone support-BMC Tech	1		\$ 400		
Symantec-CDW anti virus lic.	50	\$ 27	\$ 1,350		
VMWare/MS Support-C.Comp	1		\$ 500		
WLAN Smartnt wireless lic	1		\$ 400		
Laserfiche Maint. (scanners)	12	\$ 37	\$ 444		
Laserfiche SQL Server Maint.	1		\$ 1,100		
Laserfiche Mt. (Quickfields)	3	\$ 132	\$ 396		
Laserfiche Maint. (Zone OCR)	1		\$ 616		
1022 5390 - CONT SRV-WEB SITE SERVICES				\$ 12,723	
Assessing/Taxes-Vision	1		\$ 2,184		
People's GIS Maps on Line	1		\$ 2,000		
People's Forms/Document Mgr	1		\$ 4,000		
CivicPlus annual hosting	1		\$ 4,539		
1022 5512 - UTIL-INTERNET/WEB ACCESS				\$ 3,000	
AOS91 internet access	1		\$ 1,500		
UNIV OF ME-IP Lease	1		\$ 1,200		
Time Warner-backup & free WIFI internet	1		\$ 300		
1022 5700 - EQP PURCH-COMPUTER/PRNTRS				\$ 15,550	
CodeOfficer-laptop & hard drive	1		\$ 1,100		
FireChief-laptop & harddrive	1		\$ 1,100		
Dep.Clerk- 1 desktop pc	1		\$ 700		
FireDept-desktop pc	1		\$ 700		
PD Cruiser- CF-31 Toughbook laptop	1		\$ 4,800		
Police-desktop pc's- 2-Lieuts. 2 PD officers	4	\$ 850	\$ 3,400		
Rebuild 1 F9 Toughbook; hard drive & Office lic.	1		\$ 500		
Cisco wireless controller	1		\$ 2,500		
Coastal Comp.-programming for AD/Domain/OU ADUC configuration	1		\$ 750		
TOTAL TECHNOLOGY DIVISION				\$	131,514
1024 MUNICIPAL BUILDING					
1024 5300 - CONT SRV-FIRE ALARM				\$ 650	
Eagle Fire-ann'l elevator tests	1		\$ 275		
Eagle-ann'l fire monitoring	1		\$ 375		
1024 5324 - CONT SRV-ELEVATORS				\$ 3,360	
Contract-Qtrly inspections	1		\$ 3,160		
other maint. visits	1		\$ 200		
1024 5370 - CONT SRV-SPRINKLERS				\$ 2,045	
Annual 6" Sprinkler fee--Water Div.	1		\$ 1,020		
SimplexGrin-ann'l inspection	1		\$ 600		
Interstate Fire-server room	1		\$ 425		
TOTAL MUNICIPAL BUILDING				\$	69,568

	QUANTITY	PER UNIT COST	UNIT COST	DETAIL	FY17 COUNCIL
TOTAL TOWN OFFICES					\$ 35,646
TOTAL EMPLOYEE BENEFITS					\$ 1,434,848
TOTAL CODE ENFORCEMENT DIV					\$ 75,232
1032 ASSESSING DEPARTMENT					
1032 5368 - CONT SRV-COMPUTER LIC & SPPT				\$ 7,825	
ESRI-Arcview Pad, Primary & Runtime	1		\$ 1,650		
VISION-5 users & GIS Maint	1		\$ 6,175		
TOTAL ASSESSING DEPARTMENT					\$ 134,996
TOTAL PLANNING DEPARTMENT					\$ 152,984
TOTAL MISCELLANEOUS					\$ 220,378
1040 AMBULANCE DIVISION					
1040 5105 - WAGES-HOURLY				\$ 293,053	
Paramedics	4	\$ 49,674	\$ 198,694		
Basic EMT's no stipend	2	\$ 46,918	\$ 93,835		
Longevity	1		\$ 524		
1040 5368 - CONT SRV-COMPUTER LIC & SPPT				\$ 8,047	
Image trend run reporting	2	\$ 175	\$ 350		
Bridge program for Tritech billing	1		\$ 500		
Crimestar vehicle MDC	2	\$ 300	\$ 600		
physio control annual monitor/defib	1		\$ 2,134		
Tritech billing software support	1		\$ 2,276		
Medicare Internet billing software	1		\$ 2,187		
1040 5704 - EQP PURCH-OPERATING				\$ 3,270	
IV warmers for the rescues	2	\$ 650	\$ 1,300		
Replace rescue harnesses	2	\$ 235	\$ 470		
other	1		\$ 1,500		
1040 5844 - TRAINING/WORKSHOPS/ ETC				\$ 4,777	
EMS training	1		\$ 2,777		
1 basic EMT to EMT-advance	1		\$ 2,000		
TOTAL AMBULANCE DIVISION					\$ 469,362
1042 FIRE DEPARTMENT					
1042 5105 - WAGES-HOURLY				\$ 156,098	
Captain	1		\$ 51,068		
Assistant Chief	1		\$ 53,686		
Captain	1		\$ 51,344		
1042 5150 - WAGES-HOLIDAY LEAVE				\$ 6,985	
Assistant Chief	1		\$ 2,386		
Captain	1		\$ 2,316		
Captain	1		\$ 2,283		
1042 5368 - CONT SRV-COMPUTER LIC & SPPT				\$ 2,590	
I am responding. Program that allows dispatchers to send fire calls via text	1		\$ 800		
Fire Programs	1		\$ 590		
Crimestar MDC-Vehicle ann sppt	3	\$ 300	\$ 900		
Crimestar records management	1		\$ 300		
1042 5378 - CONT SRV-TESTNG-EQUIPMENT				\$ 3,199	
Flow testing of SCBA regulators	21	\$ 58	\$ 1,218		
Air compressor; air quality	1		\$ 700		
ground & aerial ladders	1		\$ 1,131		
other	2	\$ 75	\$ 150		

	QUANTITY	PER UNIT COST	UNIT COST	DETAIL	FY17 COUNCIL
1042 FIRE DEPARTMENT CONTINUED					
1042 5458 - SUPPLIES-VEHICLE SUPPLIES				\$ 4,600	
front tires for ladder truck	2	\$ 600	\$ 1,200		
all other recurring exps	1		\$ 3,400		
1042 5644 - REPAIRS-RADIOS				\$ 688	
Speaker Mics for portables	2	\$ 80	\$ 160		
Portable radio batteries	2	\$ 64	\$ 128		
Repair portable radio	1		\$ 400		
1042 5704 - EQP PURCH-OPERATING				\$ 10,150	
four lengths of 1.75" hose.	4	\$ 145	\$ 580		
replace 20+ yr old hose tester	1		\$ 3,000		
smoke machine for training	1		\$ 2,700		
head set for engine 3	1		\$ 400		
other	1		\$ 500		
1.5" smooth bore nozzles	2	\$ 385	\$ 770		
turnout gear for academy grad.	1		\$ 2,200		
1042 5844 - TRAINING/WORKSHOPS/ETC				\$ 2,780	
Send two firefighters to the Academy	2	\$ 450	\$ 900		
Captain to Fire Officer I & II training	1		\$ 1,000		
misc FF training & classes	1		\$ 500		
Attend Volunteer Combination Fire Chief Symposium	1		\$ 380		
TOTAL FIRE DEPARTMENT					\$ 362,562
TOTAL HYDRANT RENTAL					\$ 585,602
1045 POLICE DEPARTMENT					
1045 5105 - WAGES-HOURLY				\$ 639,980	
2 Lieutenants	2	\$ 62,524	\$ 125,047		
Sergeant	1		\$ 55,586		
Patrol Officers	9	\$ 49,837	\$ 448,531		
On Duty Supervisor Compensation 200/week 60%BH	1		\$ 6,240		
Longevity pay (5 officers)	1		\$ 4,576		
1045 5310 - CONT SRV-CLEANING SERVICES				\$ 10,438	
2 Wks = 26 times = \$363	26	\$ 363	\$ 9,438		
4 Floor Refinish	4	\$ 250	\$ 1,000		
1045 5368 - CONT SRV-COMPUTER LIC & SPPT				\$ 11,726	
Crimestar RMS (ann. supprt)	6	\$ 300	\$ 1,800		
Crimestar MDC (ann. supprt)	7	\$ 300	\$ 2,100		
Crimestar MSG (ann. supprt)	1		\$ 1,800		
Crimestar SQL Support	1		\$ 500		
Open for Mess. Maint. Lic	1		\$ 172		
Annual Arbitrator Support (In-Car Video System)	4	\$ 662	\$ 2,648		
IP Mobile net maint.-IPNC	1		\$ 2,706		
TOTAL POLICE DEPARTMENT					\$ 1,056,841

	QUANTITY	PER UNIT COST	UNIT COST	DETAIL	FY17 COUNCIL
1047 DISPATCH					
1047 5105 - WAGES-HOURLY				\$ 174,325	
Head Dispatchr	1		\$ 44,741		
Dispatchers	3	\$ 42,848	\$ 128,544		
Longevity pay	1		\$ 1,040		
1047 5368 - CONT SRV-COMPUTER LIC & SPPT				\$ 2,106	
Acorn 911 call recorder	1		\$ 1,100		
Openfox DMV Network Access	1		\$ 156		
Crimestar mgt. system	1		\$ 300		
Crimestar CAD lic	1		\$ 300		
NENA 911 fee	1		\$ 250		
TOTAL DISPATCH					\$ 215,590
TOTAL PUBLIC SAFETY BUILDING					\$ 36,143
TOTAL STREET LIGHTS					\$ 71,575
TOTAL HARBOR					\$ 115,221
1059 PARKS & RECREATION					
1059 5704 - EQP PURCH-OPERATING				\$ 2,600	
Street Benches	5	\$ 340	\$ 1,700		
Picnic Tables	3	\$ 300	\$ 900		
TOTAL PARKS & RECREATION					\$ 239,154
TOTAL EMERGENCY MANAGEMENT					\$ 425
TOTAL GENERAL ASSISTANCE					\$ 1,033
TOTAL COOPERATING AGENCIES					\$ 40,038
TOTAL COMFORT STATIONS					\$ 92,432
1075 PUBLIC WORKS					
1075 5368 - CONT SRV-COMPUTER LIC & SPPT				\$ 760	
Secondary Lic-ESRI Arcview	1		\$ 300		
AutoCAD & Arcview Engine	1		\$ 460		
TOTAL PUBLIC WORKS					\$ 147,064
1077 HIGHWAY DIVISION					
1077 5105 - WAGES-HOURLY				\$ 425,353	
Foreman	1		\$ 47,008		
Mechanic	2	\$ 45,344	\$ 90,688		
Eq Oprtr	2	\$ 42,262	\$ 84,525		
Driver A	4	\$ 40,331	\$ 161,325		
Driver B	1		\$ 39,936		
Longevity	1		\$ 1,872		
1077 5368 - CONT SRV-COMPUTER LIC & SPPT				\$ 1,650	
On line HD Truck data access	1		\$ 150		
MV Reporter Data-All Data LLC	1		\$ 1,500		
1077 5704 - EQP PURCH-OPERATING				\$ 5,200	
Mechanic diagnostic tool	1		\$ 2,000		
Mech. tool replacement/update	1		\$ 1,200		
backpack style blower	1		\$ 600		
power broom replacement	1		\$ 800		
chainsaw replacement	1		\$ 600		
TOTAL HIGHWAY DIVISION					\$ 1,040,313

	QUANTITY	PER UNIT COST	UNIT COST	DETAIL	FY17 COUNCIL
1079 SOLID WASTE					
1079 5105 - WAGES-HOURLY				\$ 124,467	
Superintendent	1		\$ 43,763		
Trx Stat/Recyl atndants	2	\$ 39,936	\$ 79,872		
Longevity	1		\$ 832		
TOTAL SOLID WASTE					\$ 642,434
TOTAL ASSESSMENTS					\$ 3,629,013
TOTAL OPER TRANSFERS IN/OUT					\$ 7,138,259
GRAND TOTAL					\$ 18,805,822

Debt Service

A Responsibility of the Finance Department

Debt Ratios

State Law restricts the amount of debt that a municipality may incur by limiting it to a percentage of the total assessed value of the Town. This is similar in some sense to the way banks limit the amount an individual may borrow to a debt ratio relating their total indebtedness to their net worth. The following is the quotation from State Law, 30a MRSA 5702.

No municipality may incur debt which would {1} cause its total debt outstanding at any time, exclusive of debt incurred for school purposes, for storm or sanitary sewer purposes, for energy facility purposes or for municipal airport purposes to exceed 7 1/2% of its last full state valuation, ... {2} A municipality may incur debt for school purposes to an amount outstanding at any time not exceeding 10% of its last full state valuation, ... {3} for storm or sanitary sewer purposes to an amount outstanding at any time not exceeding 7 1/2% of its last full state valuation, ... {4} and for municipal airport and special district purposes to an amount outstanding at any time not exceeding 3% of its last full state valuation, ...; {5} provided, however, that in no event may any municipality incur debt which would cause its total debt outstanding at any time to exceed 15% of its last full state valuation, {6} or any lower percentage or amount that a municipality may set.

For the purposes of this section, full state valuation shall mean the state valuation most recently certified by the State Tax Assessor pursuant to Title 36, Section 381, adjusted to 100%.

The statutory debt limits are considered by most investment counselors to be too high. The Maine Municipal Bond Bank does not like to see ratios in excess of 5% of the Full State Valuation. Moody's Investor Service views debt burdens of 3 to 4% as average.

Bar Harbor's debt to value ratio is well within recommended limits at: 1.4%

For details, please see the analysis on page two.

Notes:

- {1} Referred to below as General Purpose Debt
 {2} Referred to below as School Purpose Debt
 {3} Referred to below as Sewer Purpose Debt
 {4} Referred to below as Airport and Special District Purpose Debt
 {5} Referred to below as Total Debt

Bond Issues

A	1996	Main Wastewater Treatment Plant Upgrade
B	2002	Underground Water Tank Purchase
C	2004	Emerson/Connors Heating System - Conventional
D	2005	Agamont Park and Seawall Project
E	2005	USDA Rural Development Refunding Issue - Hulls Cove Sewer
F	2010	Public Works Projects - FY10
G	2012	Sewer System Improvements: 2011
H	2012	Water System Improvements: 2011
I	2012	Water System Improvements: 2012 - SRF
J	2013	Public Works Complex: 2013 - Garage, Fueling Station, Salt/Sand Shed, Pole Barn and Offices
K	2014	Municipal Building Renovations & Downtown Signage: FY15 -
L	2015	Rte #3 Water Mains & Public Safety Bldg Envelope-FY16
	FY18	Fiber Build Out Project --not approved--
	FY18	Transfer Station Renovations --not approved--
	FY18	Public Safety Building Slab --not approved--
	FY19	Recycling Facility --not approved--
	FY20	Road Construction --not approved--
	FY21	Harborview Park --not approved--

Debt Service

A Responsibility of the Finance Department

Schedule of Debt Outstanding

Bond Issue	Purpose	Last Payment	Outstanding Principal RNY 6/30/16	Type Of Obligation	Creditor
General Purpose Debt {1}					
B	Underground Water Tank Purchase	FY22	265,274	G.O. Bond	Maine Bond Bank/SRF
n/a	Hancock County Overlapping Debt	n/a	98,460	Our 10.94% share of \$900,000	
E	Agamont Park & Seawall '05	FY25	360,000	G.O. Bond	0
F	Public Works Projects - FY10	FY30	3,010,000	G.O. Bond	Hutchinson, Shockey, Erly & Co.
H	Water System Improvements: 2011	FY32	2,475,733	G.O. Bond	Morgan Stanley & Co
I	Water System Improvements: 2012 SRF	FY33	2,296,500	G.O. Bond	Maine Muncipal Bond Bank
J	Public Works Complex: 2013	FY34	3,095,000	G.O. Bond	Robert W. Baird, Co. Inc.
K	Muni Bldg Renov & Signage	FY35	2,320,000	G.O. Bond	Morgan Stanley & Co
L	Public Safety Bldg & Rte #3 Water Mains	FY36	2,100,000	G.O. Bond	Roosevelt & Cross, Inc.
Total General Purpose Debt			16,020,967		
School Purpose Debt {2}					
n/a	MDI High School Overlapping Debt	n/a	866,230	Our 35.53% share of \$2,308,100 (3 bonds)	
C	Emerson/Connors Heating System '04	FY25	455,552	G.O. Bond	Maine Muncipal Bond Bank
Total School Purpose Debt			1,321,782		
Sewer Purpose Debt {3}					
A	Main Wastewater Plant Upgrade	FY18	897,443	G.O. Bond	Maine Bond Bank/SRF
D	USDA Refunding Issue - Hulls Cove	FY28	510,000	G.O. Bond	Roosevelt & Cross, Inc.
G	Sewer System Improvements: 2011	FY32	1,094,267	G.O. Bond	Morgan Stanley & Co
Total Sewer Purpose Debt			2,501,710		
Airport and Special District Purpose Debt {4}					
n/a	None		0		
Total Airport & Special Dist. Debt			0		
TOTAL DEBT {5}			19,844,459		

Notes:

A. Last Full State Valuation - 2016 \$1,428,800,000

DEBT RATIOS *	Total	Statutory Limit	Statutory Limit Exceeded?	ME Bond Bank	Town Policy
				Recommended Maximum	Recommended Maximum
{1} General Debt	1.1%	7.5%	No		
{2} School Debt	0.1%	10.0%	No		
{3} Sewer Debt	0.2%	7.5%	No		
{4} Airport & Spec.Dist.De	0.0%	3.0%	No		
{5} Total Debt *	1.4%	15.0%	No	5.0%	5.0%

* As a percent of Estimated Full State Valuation Next Year

Administrative Services

1016-xxxx

Administrative Services is the cost to the General Fund of providing accounting and management services to the Sewer and Water Funds. We charge a flat amount each quarter, to cover all administrative services to the Sewer and Water Funds and the revenues are reflected in the Finance department.

Finance Department Expenses

Finance Dept. General Fund Budget for FY2016			328,189
Finance Dept. "Rent" of Muni.Bldg.	1040 Sq.Ft. X	\$13.42 /Sq.Ft.	13,957
Finance Dept. Employee Benefits	Wages = \$289,028	Benefits Rate= 37.0%	106,940
Computer Time: Hardware and Software Capital Cost (From C.I.P. Fund)			4,500
Total Finance Department Cost To Town			453,586

Other Funds' Shares of Finance Department Revenues		Budget This Year	Allocation of Finance Dept. Cost
Municipal Budget Revenues	FY2016 Bud	18,454,861	79.8%
Sewer Fund Revenues	FY2016 Bud	2,133,000	9.2%
Water Fund Revenues	FY2016 Bud	1,919,305	8.3%
Cruise Ship Fund Revenues	FY2016 Bud	605,735	2.6%
Total Town Revenues		23,112,901	100.0%

4310 Administrative Services to the Sewer Fund

Requested
Next Year

Sewer Fund's Share of Normal Finance Department Expenses (see above) 41,860

Sewer Fund's Share of Management Expenses - FY16 Bud	Current	Projected	Days/Yr.	Total
	Hourly Rate	Salary/Day		
Public Works Director		\$339.32	45	15,269
Public Works Office Manager	\$0.00	\$0.00	0	0
Technical Systems Administrator		\$293.40	25	7,335
Water Div. Office Mgr	\$20.53	\$164.24	10	1,642
Finance Dir. (Budgeting)- added		\$361.35	8	2,891
Town Manager		\$407.68	8	3,261
Total Wages and Salaries				30,399
Benefits		Rate	37.0%	11,248
Sewer Fund's Share of Management Expenses				41,647

Total Sewer Fund Administrative Services Charge \$83,506

4312 Administrative Services to the Water Fund

Requested
Next Year

Water Fund's Share of Normal Finance Department Expenses (see above) 37,666

Water Fund's Share of Management Expenses		Salary/Day	Days/Yr.	Total
Public Works Director		\$339.32	58	19,681
Water Div. Office Mgr	\$20.53	\$164.24	-10	-1,642
Finance Director (Budget/Rates/PUC)		\$361.35	16	5,782
Technical Systems Administrator	0	\$293.40	15	4,401
Town Manager	0	\$407.68	5	2,038
Total Wages and Salaries				30,259
Benefits		Rate	37.0%	11,196
Water Fund's Share of Management Expenses				41,455

Total Water Fund Administrative Services Charge \$79,121

Administrative Services

1016-xxxx

Requested

Next Year

4816 Administrative Services to the Cruise Ship Fund

Cruise Fund's Share of Normal Finance Department Expenses	(see above)			11,887
TSA-Free Wi-Fi in the Parks (Lic & Costs)				421
Planning Paper & Supplies				100
Cruise Fund's Share of Management Expenses		<i>Salary/Day</i>	<i>Days/Yr.</i>	<i>Total</i>
Technical Systems Administrator (WiFi In Parks)		\$293.40	2	587
Finance Director -added budgeting		\$361.35	5	1,807
Planner		\$248.92	8	1,991
Town Manager (Budget, Meetings, Etc.)		\$407.68	7	2,854
Total Wages and Salaries				7,239
Benefits	Rate		37.0%	2,678
Cruise Ship Fund's Share of Management Expenses				9,917

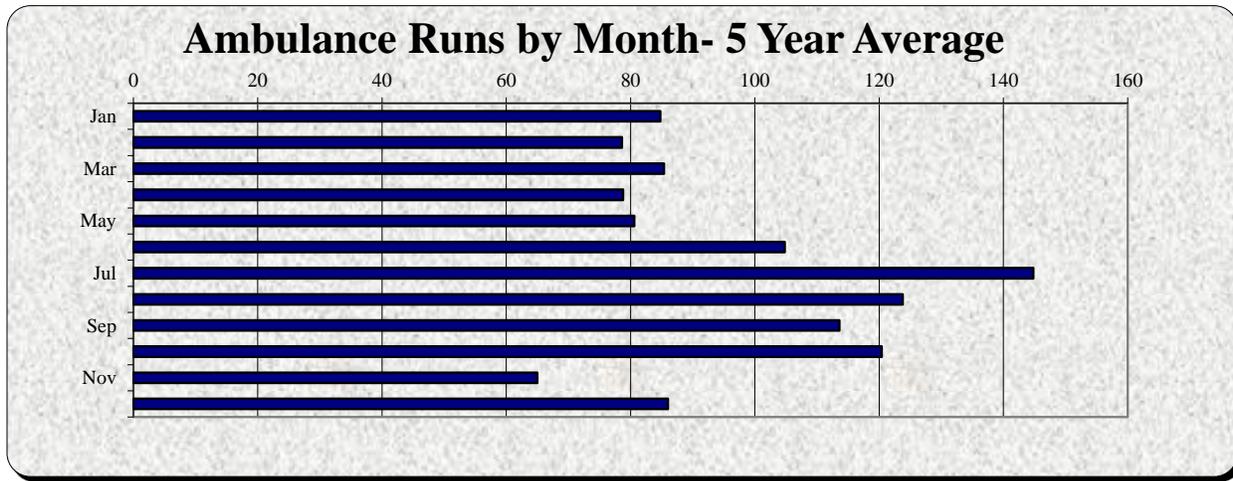
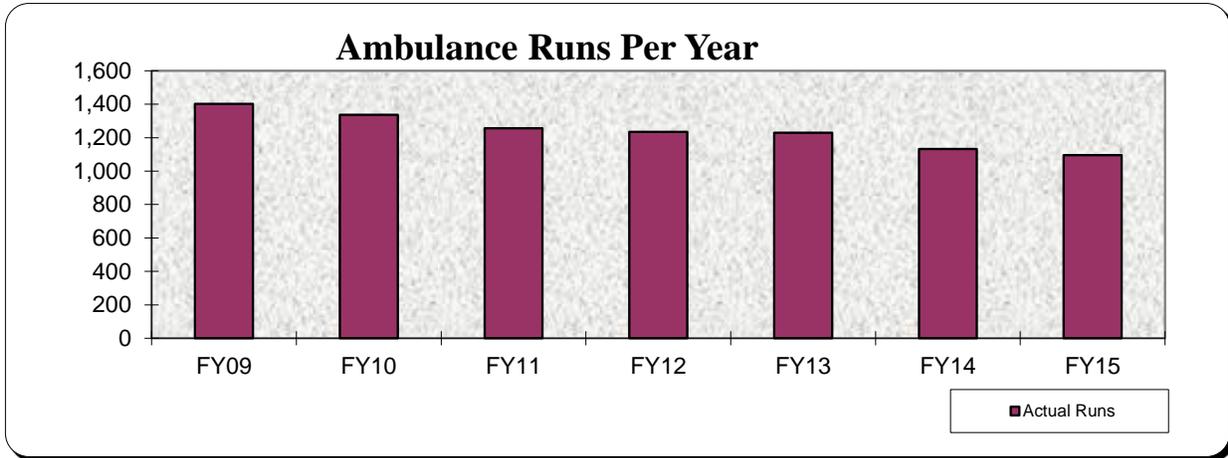
Free Wi-Fi in the Parks Lic & costs

Total Cruise Ship Fund Administrative Services Charge

\$22,325

(This charge is included in the CS Fund as an allocated expense and is reflected in the General Fund revenues as part of its CS transfers in - #1088-4806)

~ ~ End of Administrative Services ~ ~



Ambulance Run History *

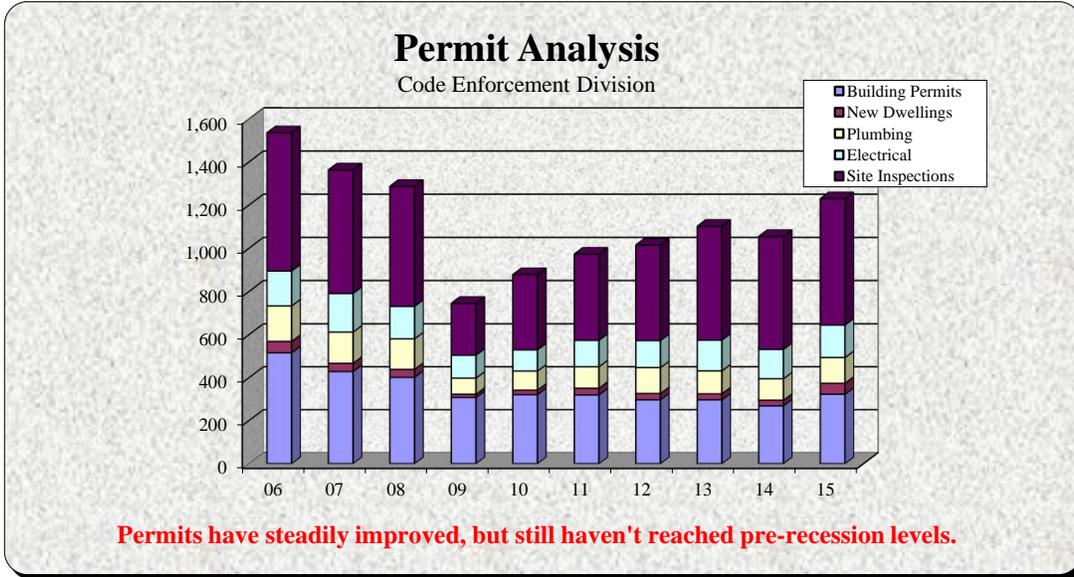
	Calendar Year								5 Yr Avg by month
	2008	2009	2010	2011	2012	2013	2014	2015	
Jan	84	116	97	88	103	91	83	59	85
Feb	80	95	84	84	67	80	76	86	79
Mar	98	120	93	86	89	93	77	82	85
Apr	105	110	93	74	64	98	65	93	79
May	109	124	103	73	80	108	66	76	81
Jun	102	116	86	111	112	108	103	90	105
Jul	130	151	138	152	135	157	119	161	145
Aug	147	177	122	143	114	122	106	134	124
Sep	109	149	145	127	125	117	95	104	114
Oct	127	145	127	113	113	120	137	119	120
Nov	93	85	127	72	79	61	67	46	65
Dec	115	74	81	112	85	86	86	61	86
Annual Totals									
Calendar Year	1,299	1,462	1,296	1,235	1,166	1,241	1,080	1,111	
Fiscal Year									
		FY09	FY10	FY11	FY12	FY13	FY14	FY15	
Runs Billed *		1,120	1,096	1,073	1,006	1,028	1,030	885	
As a % of Total Runs		80%	82%	85%	82%	84%	91%	81%	

* Not all of our runs are billable. For example, sometimes we are dispatched to the scene of a motor vehicle accident, only to find that there are no injuries.

Code Enforcement Division

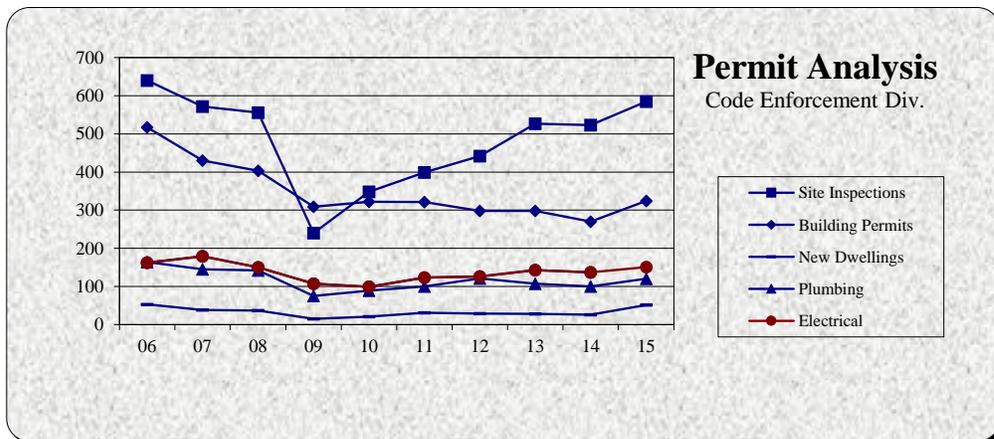
A Division of the Planning Department

1030-xxxx



PERMITS ISSUED 2006 - 2015

Calendar Year	Calendar Yr.										Nine Year Change
	06	07	08	09	10	11	12	13	14	15	
Building Permits	517	430	403	309	322	321	298	298	270	324	-37%
New Dwellings	53	38	37	15	21	31	29	28	26	51	-4%
Plumbing	164	145	142	75	89	100	121	107	100	120	-27%
Electrical	162	179	150	107	99	123	126	143	137	151	-7%
Site Inspections	640	572	556	240	348	399	442	527	523	585	-9%
Totals	1,536	1,364	1,288	746	879	974	1,016	1,103	1,056	1,231	-20%
Total Permits	843	754	695	491	510	544	545	548	507	595	-29%



5924 Island Explorer - Expenses

Island Explorer is a partnership operated by Downeast Transportation, Inc. with municipalities contributing roughly 5% of the funding, rider and local donations 2%, LL Bean 17% and our federal and state partners 17%. The lion's share of Island Explorer funding comes from Acadia National Park which provides about 60% through park entry fees.

Account History

FY13 Flat Funded at FY12 Rate

FY14 On April 3, 2012 Town Council approved a new ten year lease with Downeast Transportation, Inc. (DTI) for their dispatch center at the Village Green. Under the terms of the new lease, DTI gets a little more of a donation from the Town, but their cost to rent their building goes up slightly more, with a \$500 net gain to the Town's benefit each year. If the Town does not live up to the agreed increase in our grant, then DTI's rent reverts to the lower level stated in the lease.

	<i>Fiscal Year</i>	<i>Previous Grant</i>	<i>Additional Grant</i>	<i>New Total</i>	<i>Estimated This Year</i>	<i>Requested Next Year</i>
#1036-5924 exp	FY16	25,000	14,225	39,225	39,225	
	FY17	25,000	14,512	39,512		39,512
	FY18	25,000	14,823	39,823		
	FY19	25,000	15,157	40,157		
	FY20	25,000	15,517	40,517		
	FY21	25,000	15,902	40,902		
	FY22	25,000	16,315	41,315		

Total Funding for Downeast Transportation, Inc.

Since DTI receives funding from a number of Town sources, we have provided a summary below.

	<i>General Fund</i>		<i>Cruise Ship</i>	<i>Total Allocated</i>
	<i>Misc. Account</i>	<i>CoOp. Agency</i>	<i>Fund</i>	
FY16	0	1,820	19,577	21,397
FY17	0	1,820	19,864	21,684
			<i>Change >></i>	1.3%

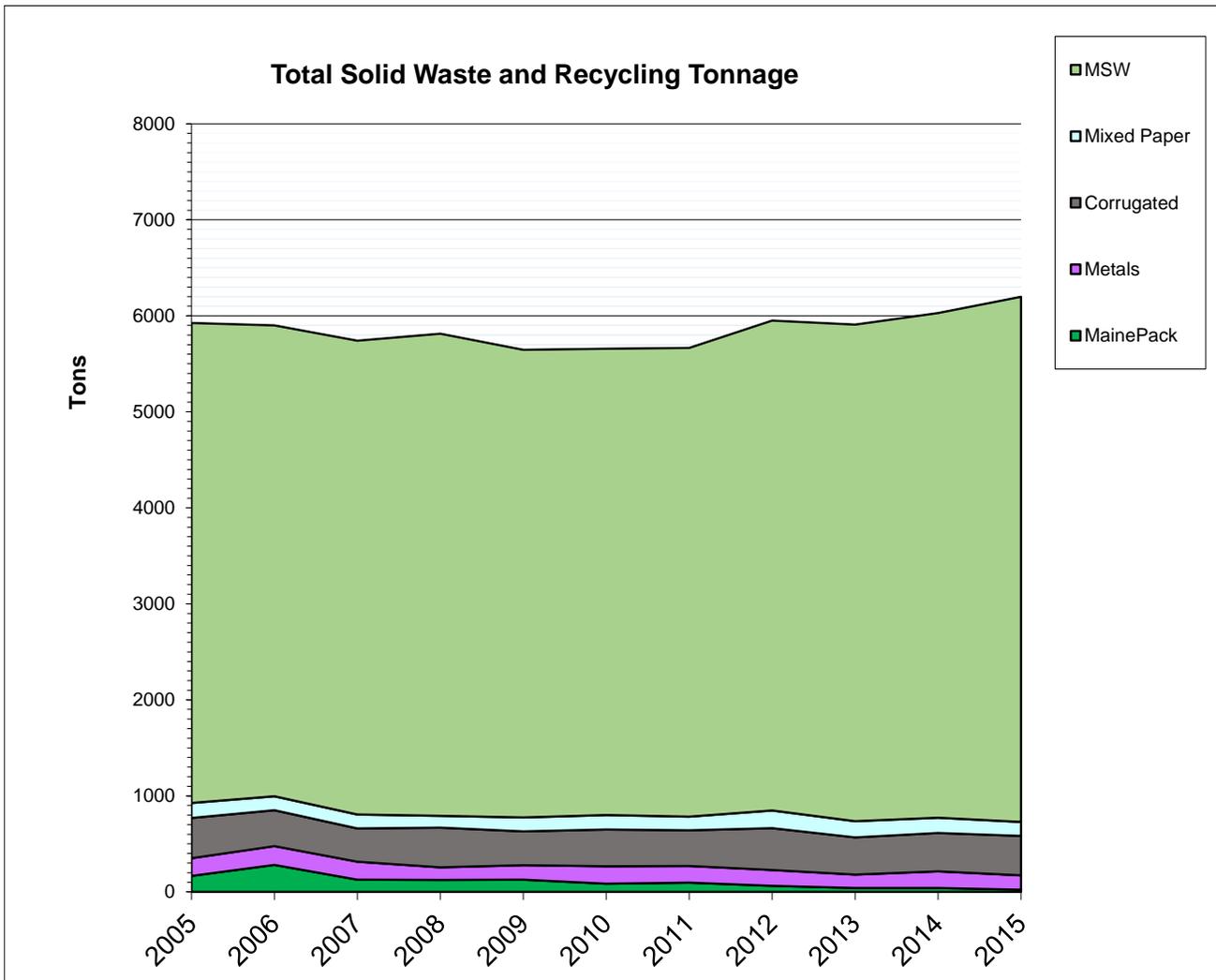
4521 Island Explorer Lease - Revenues

Under the terms of the new lease, DTI gets a little more of a donation from the Town, but their cost to rent their building goes up slightly more, with a \$500 net gain to the Town's benefit each year. If the Town does not live up to the agreed increase in our grant, then DTI's rent reverts to the lower level stated in the lease.

	<i>Year</i>	<i>Grant to DTI</i>	<i>Rent Paid to Town</i>	<i>Profit to Town</i>
#1082-4521 rev	FY16	14,225	19,225	5,000
	FY17	14,512	20,012	5,500
	FY18	14,823	20,823	6,000
	FY19	15,157	21,657	6,500
	FY20	15,517	22,517	7,000
	FY21	15,902	23,402	7,500
	FY22	16,315	24,315	8,000

Total Solid Waste and Recycling Tonnage

Calendar Year	Metals	Maine Pack	Corrugated	Mixed Paper	Total Recycled	MSW (trash)	Recycle & MSW Total	Recycle Rate	MSW Rate
2005	184	166	419	158	927	4,999	5,926	16%	84%
2006	196	281	373	146	996	4,905	5,901	17%	83%
2007	187	128	345	146	806	4,934	5,740	14%	86%
2008	129	125	414	125	793	5,021	5,814	14%	86%
2009	151	128	351	145	775	4,871	5,646	14%	86%
2010	182	84	383	150	799	4,858	5,657	14%	86%
2011	174	96	371	143	784	4,881	5,665	14%	86%
2012	165	62	437	185	849	5,101	5,950	14%	86%
2013	138	41	388	168	735	5,173	5,908	12%	88%
2014	173	40	400	160	773	5,255	6,028	13%	87%
2015	150	22	411	145	729	5,470	6,198	12%	88%



Bar Harbor Town Council

Vision

The Bar Harbor Town Council is resolute in its commitment to promoting a sustainable and resilient community. Efficient use of public funds, good governance in accordance with the Town Charter and citizen involvement will ensure ample access to goods, services, housing and education and afford our diverse residents and visitors an outstanding quality of life.

2016 Five Year Goals

~ FY16 through FY21 ~

A. **Keep the rate of Property Tax Increases low and Enhance User-based Revenues**

1. Work with the manager to draft a Municipal Budget that will keep property tax increases to a minimum, while still considering services that are necessary and appropriate.
2. Work to identify opportunities to match potential revenues to incurred expenses to minimize impact on property tax and rate-payers, including payments in lieu of property taxes.
3. Work with the Finance Director and Assessor to understand possible variances/inequities in property assessment to determine the need for and timing of a revaluation of all properties.

B. **Protect the local environment on which much of our economy is based**

1. Work with other towns in the region to study in support of solutions to the long-term issue of solid waste management and disposal.
2. Explore opportunities to significantly reduce reliance on fossil fuels by the town, local businesses and residents through a town or regional “solarize” program that coordinates education, purchasing, installation and financing options.

C. **Create effective plans for a Sustainable Future**

1. Work toward a simplified, enforceable Land Use Ordinance.
2. Explore, with the HUB of Bar Harbor and the Chamber of Commerce, creation of a downtown development district or tax increment financing to enhance self-financed planning and economic development within the downtown area, including seeing currently vacant commercial lots fully utilized.

D. Improve the Effectiveness and Delivery of Municipal Services

1. Promote and support effectiveness and efficiency of public safety services and other municipal services, including current and new collaborations with other towns.
2. Work through the League of Towns to design professional development opportunities, including encouraging municipal employees to cross-train for appropriate functions and collaborate where appropriate through formal and informal arrangements.

E. Improve Local Infrastructure

1. Continue to actively engage MDOT and our State and Federal delegations to ensure Route 3 reconstruction is completed
2. Encourage and assist the Maine Port Authority to acquire the ferry terminal.
3. Sustain and grow cruise ship visitation, within limits set by the Town Council on a yearly basis, to ensure that the income stream from cruise visitation continues to make Maine Port Authority acquisition of the ferry terminal viable
4. Seek solutions to on-going parking problems in the summer season.
5. Adopt a master plan for the transfer station.
6. Design, fund and rebuild Grant Park.
7. Explore options for rebuilding Harborview Park.
8. Respond to opportunities for improved broadband service within downtown and areas of the town not currently served.
9. Study future space needs and options for public safety functions within Bar Harbor, as exploration of collaboration with other towns proceeds
10. Study and create a priority list of in-town roads, noting both short-term needs for resurfacing and long-term needs for reconstruction, with appropriate planning, engineering and funding mechanisms.
11. Explore potential for and promote construction of additional bike lanes and other amenities for cyclists in the downtown area, and along roadways/routes leading into town, especially when roads are reconstructed, and when collaboration is possible with Acadia National Park and Maine Department of Transportation.

F. Improve the Effectiveness and Efficiency of our Town Governance and encourage citizen involvement

1. Study appropriate electronic voting technology to improve efficiency and accuracy of tabulating votes at annual open Town Meeting.
2. Improve communications with tax-payers and residents, in part, through periodic council meetings held in the various villages of the town, preceded by opportunities for “conversations”, facilitated by a neutral moderator, that will help council members better understand the needs and hopes of residents and residents to understand the roles and responsibilities of the council.
3. Work with town boards and committees to design workshops to increase citizen participation in town government.

HISTORY

10-28-14 Results of Goal Setting workshop
11-18-14 Goals adopted by Council
12-2-14 Council amended E.7. to include Grant Park
3-17-15 Staff's update status
7-21-15 Staff's update status
10-29-15 Results of Goal Seeting workshop
12-01-15 Goals adopted by Council, amended E. title, deleted #8